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E. A. D. McCUAIG

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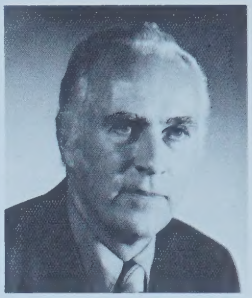
E. A. CHRISTENSON



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President U. of A.

DR. D. L. REES

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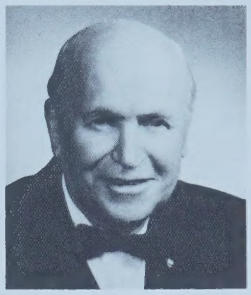
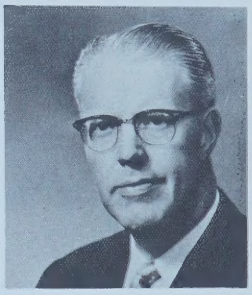
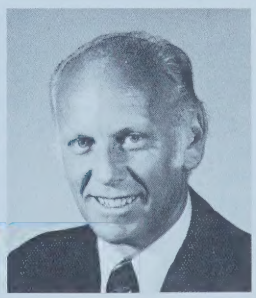


DR. M. WEINLOS



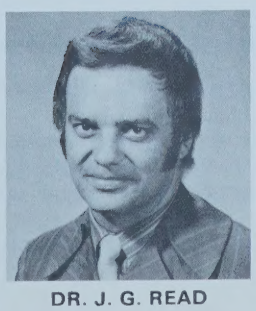
DR. W. C. MacKENZIE
Dean of Medicine

Executive Staff



DR. B. SNELL
Executive Director

G. C. SHERWOOD
Business Administrator



DR. J. G. READ
Medical Director

MISS M. G. PURCELL
Director of Nursing

R. K. LARSEN
Director of Manpower

J. R. NEWHOUSE
Director of Finance

Report of Chairman and Executive Director

WANTING TO BE ABLE TO

"Impossibilities" are good
not to attach that label to;
since, correctly understood,
if we wanted to, we would
be able to be able to.

— Piet Hein
"Grooks 3"

The above rhyme reflects in the minds of many members of our staff what seems to be expected of us these days. Each year the problems relating to the operation of the University of Alberta Hospital as a principal teaching hospital and a major referral centre appear to become more complex and difficult. Nineteen seventy-three was no exception, but by the end of the year some signs had become evident that steps to resolve some of the most significant difficulties were underway. In this report we will refer only to a few highlights in 1973.

Regeneration of the University of Alberta Hospital

Towards the end of 1972 representatives of the University Hospital met with the Minister of Health and Social Development and other Government representatives to discuss the future of health science centres in Alberta and the related need to regenerate and upgrade the University Hospital. Dr. J. G. Clarkson was appointed Special Advisor to the Minister to undertake a number of studies, including a special review of the University Hospital.

During the year Doctor Clarkson and his associates worked closely with the staff of the hospital and the Faculty of Medicine in this study, and by year's end it became evident that the replacement of a significant part of the present hospital, the upgrading of the remainder, and the integration of the hospital with the Faculty of Medicine and other health sciences schools were necessary. The hospital looks forward with anticipation to the report which Doctor Clarkson will be submitting in the Spring of 1974.

Because some of its physical inadequacies seriously compromise the work of the hospital, and because the recommendations which will be submitted by Doctor Clarkson cannot be implemented for a number of years, a brief on "Immediate Essential Needs" was presented to the Minister in May, and in the Fall almost one million dollars was approved as a first installment to permit some of the most acute deficiencies to be alleviated. Included in this program was the renovation and decongestion of the wards in the Mewburn Pavilion. This work, incorporating a reduction of over 60 beds in the Pavilion, will be completed early in 1974 and will provide a more acceptable environment for patient care during the next six years or so before the Mewburn is demolished.

Aberhart Hospital

During 1973 the renovation program at the Aberhart Hospital was completed. This enabled the Poliomyelitis Unit to be transferred to more satisfactory quarters and also allowed us to open a Chronic Respiratory Unit, a Psychiatric External Services Program (Day/Night Hospital), and a temporary auxiliary hospital. The low incidence of cases of tuberculosis requiring inpatient care still leaves some unused capacity in the Aberhart Hospital.

On-Campus Laboratory Facilities

For many years laboratory services on the University of Alberta Campus have grown "Topsy-like" under three separate authorities, each with overlapping responsibilities. The Hospital and the University recommended a rationalization of these services whereby each authority would be responsible (organizationally and fiscally) only for that function related to itself. The University would be responsible for academic activities, the Provincial Laboratory for public health laboratory services, and the University Hospital for hospital laboratory services. These recommendations were approved to be implemented at the beginning of 1974 and should make the administration of laboratory services on campus much clearer and simpler.

Fathers in the Case Room

During this year a pilot project of allowing fathers to be in the case room was carried out and was evaluated by the medical and nursing staffs of the hospital. As a result of this study and the recommendations based upon it, the Hospital Board has approved the policy whereby fathers may have the privilege of being present in the case room.

Doctor R. E. Bell

In May, Dr. R. E. Bell, Chairman of the Department of Clinical Pathology, died. Under Doctor Bell's vigorous and wise leadership the laboratory program at the University Hospital grew into a highly-developed and sophisticated service of which the University Hospital can be justly proud. His death has been a major loss.

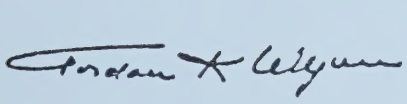
Shortages

Nineteen seventy-three has been a year of shortages. The rise in international fuel prices has resulted in an acute shortage of many hospital supplies, particularly those related to plastics. It appears that this will continue into the immediate future, so that it will be necessary for the hospital to conserve stocks of these supplies or to find alternatives to them. Of even more importance is the continuing severe shortage of nurses. Even though we share this shortage with other hospitals in Canada, it continues to constitute a problem of major proportions.

Modified Work Week

One of the brighter lights in 1973 was the Modified Work Week Project. This six-month study demonstrated that in the selected wards, a two-week period in which the staff worked for six 12-hour shifts and one 8-hour shift proved to be highly acceptable to the nursing staff themselves and did not appear to have any detrimental effect upon patient care or on staff. The Board has approved the expansion of this arrangement to other patient-care areas where a large majority of the staff is in favor of the Modified Work Week pattern.

We wish to express our appreciation to the Hospital Board, the staff, the volunteers and others who have contributed so much to the operation of the hospital during the year. As in previous years, we have prepared a larger volume containing detailed divisional and departmental reports. These are available on request.



CHAIRMAN

EXECUTIVE DIRECTOR

Statistical Summary

BED DISTRIBUTION

Inpatient:

Medicine	288
Surgery	398
Ophthalmology	26
Obstetrics and Gynaecology	142
Paediatrics	106
Psychiatry	59
Infection	28
Clinical Investigation	8
Intensive Care	8
Rehabilitation	35
Tuberculosis	127
Polio	15
Chronic Respiratory	20
Auxiliary	40
Total	1,300

Outpatient:

Renal Dialysis	13
Psychiatry	18
Total	31

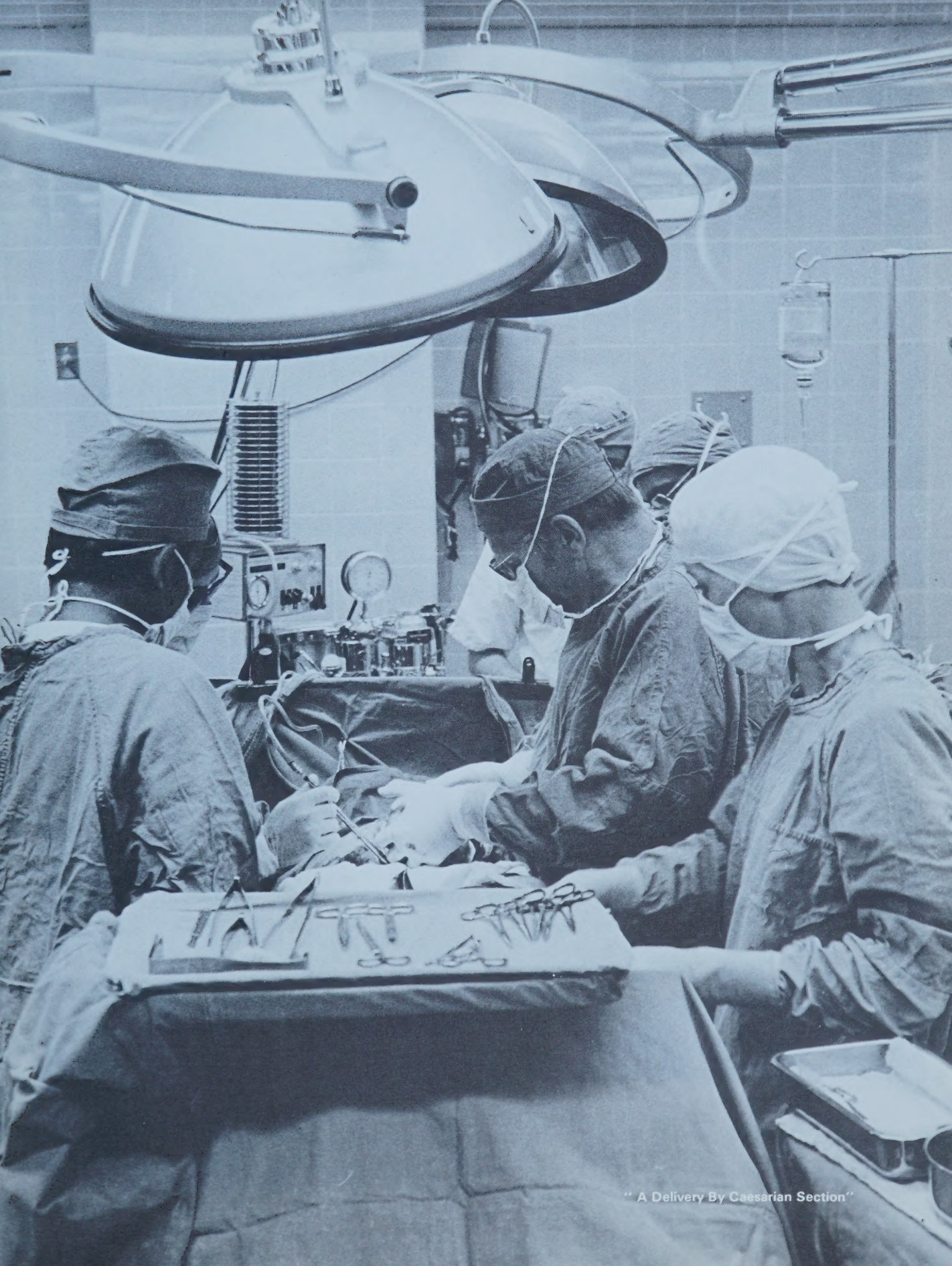
Newborn Bassinets Total	117

STAFF

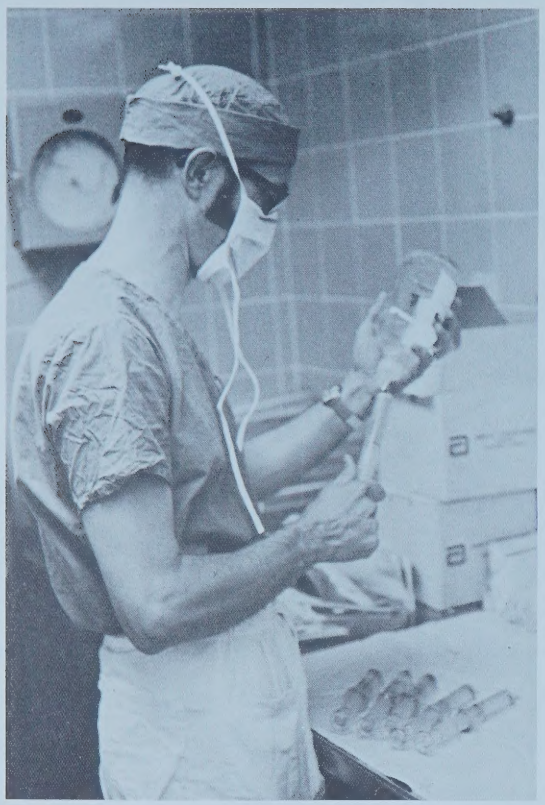
Hospital Staff - full time	2,818
Hospital Staff - part time	820
Medical Staff	193
House Staff	200

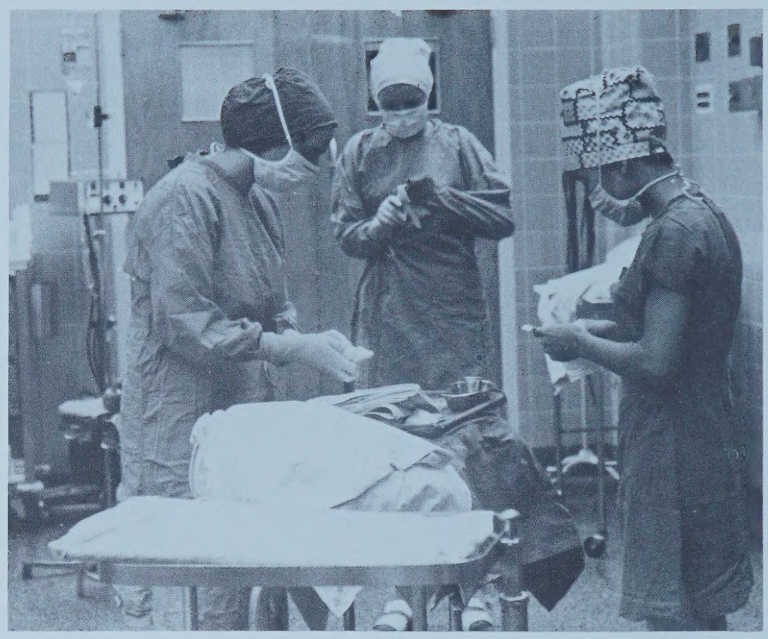
SERVICE STATISTICS

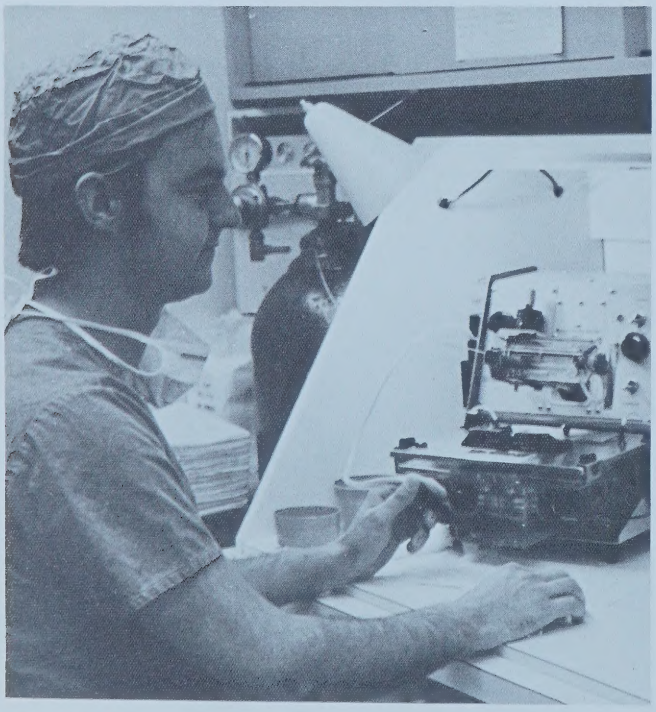
	1972	1973
Patients Admitted	26,730	26,783
Births	1,891	1,786
Patient Days - Adults and Children	346,235	326,067
Newborn	15,384	15,952
Emergency Visits	71,645	75,927
Surgical Operations	20,969	20,239
Radiology Examinations	91,355	91,459
Laboratory Work Units	13,207,883	14,363,658
Physiotherapy Attendances	66,735	71,490
Occupational Therapy Attendances	17,420	11,838
Speech Therapy Attendances	3,771	5,272
Meals Served	1,924,905	1,967,895
Pounds of Laundry Processed	6,738,136	7,528,902



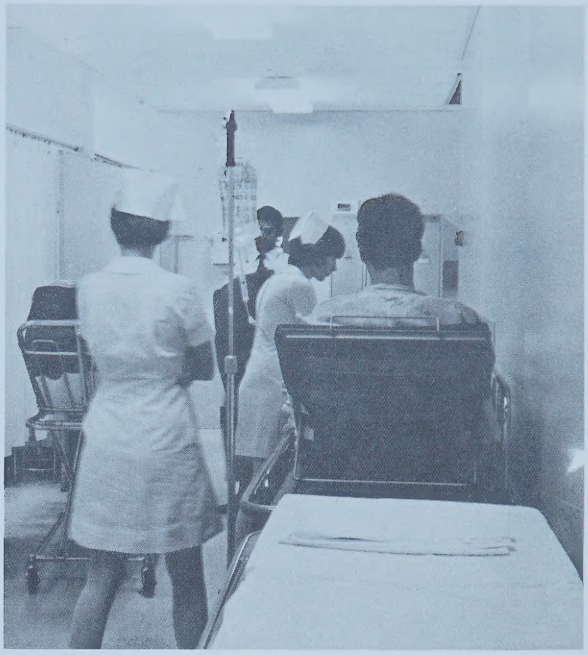
"A Delivery By Caesarian Section"







"Preparations for Surgery"



"Action In Emergency Department"

"Three Of Our Young Volunteers"

Financial Report

BALANCE SHEET

ASSETS

(in thousands of dollars)

	1973	1972
Current:		
Cash	$	$ 1,384
Investments	3,749	5,449
Accounts Receivable	2,152	1,529
Inventories	927	799
Deposits and Prepaid Expenses	8	5
Due from Trusts	312	175
Total Current Assets	7,148	9,341
Land, Buildings and Equipment	29,254	28,304
Trust Assets	4,230	3,588
	$40,632	$41,233

LIABILITIES AND EQUITY

Current:		
Bank Indebtedness	$ 717	$
Accounts Payable and Accrued Charges	2,026	2,064
Deferred Income	2,024	1,677
Unexpended Capital Advances	50	2,587
Total Current Liabilities	4,817	6,328
Working Capital - Province of Alberta	900	900
Long-term Debt	7,043	7,957
Reserves	52	84
Revenue Fund Equity	1,189	1,506
Capital Fund Equity	22,401	20,870
Trust Liabilities	4,230	3,588
	$40,632	$41,233

REVENUE AND EXPENDITURES AND REVENUE FUND EQUITY

Revenue:		
Inpatient Services	$25,504	$22,386
Outpatient Services	2,115	1,973
Research and Other Grants	208	251
Other Income	1,763	1,353
	29,590	25,963
Expenditures:		
Nursing Services	9,088	8,169
Special Services	7,203	6,070
Research	165	219
Educational Services	3,247	2,666
General Services	9,781	8,853
Interest	361	312
	29,845	26,289
Operating Deficit	255	326
Equipment Acquired by Expenditure of Operating Funds	62	498
Decrease in Equity	317	824
Revenue Fund Equity, Beginning of Year	1,506	2,330
Revenue Fund Equity, End of Year	$ 1,189	$ 1,506

DEPARTMENT OF AMBULATORY CARE

Chairman, Dr. L. C. Grisdale

Directors of Divisions:
Emergency Services — Dr. H. Kuckertz
Family Clinic — Dr. P. B. Heaton (Acting)

Active Staff

Cherry, Dr. R. R.
Grisdale, Dr. L. C.
Kuckertz, Dr. H.
MacInnes, Dr. I.
Taylor, Dr. R. F.

Courtesy Staff

Ball, Dr. M. J.

DEPARTMENT OF ANAESTHESIA

Chairman — Dr. E. A. Gain

Active Staff

Cameron, Dr. D. F.
Dobson, Dr. D.
Elton, Dr. C. D.
Gain, Dr. E. A.
Gregg, Dr. R. C.
Hagen, Dr. J. M
Haley, Dr. F. C.
Haynes, Dr. H. G.
Kyle, Dr. W. D.
McFarland, Dr. J. D.
McIntyre, Dr. J. W. R.
Moonie, Dr. G. T.
Paletz, Dr. S. G.
Preston, Dr. D. R.
Rensaa, Dr. M. A.

Courtesy Staff

McCalla, Dr. R. I.

DEPARTMENT OF CLINCIAL PATHOLOGY

Chairman — Dr. H. E. Bell

Directors of Divisions:
Biochemistry — Dr. H. E. Bell
Haematology — Dr. J. R. Hill
Radioisotopes — Dr. J. R. Hill (Acting)

Active Staff

Bell, Dr. H. E.
Dossetor, Dr. J. B.
Hill, Dr. J. R
Mant, Dr. M. J
Walker, Dr. K
Watanabe, Dr. M

Consulting Staff

Bowen, Dr. P. A.
Buchanan, Dr. D. I.

DEPARTMENT OF DENTISTRY

Chairman — Dr. J. McCutcheon

Active Staff

Duke, Dr. S. G
Hawrish, Dr. C. E.
MacRae, Dr. P. D
McCutcheon, Dr. J
Mickleborough, Dr. M. E.
Ruzicka, Dr. R. L.
Simons, Dr. A. J.
Simpson, Dr. W. J.
Strelioff, Dr. M. G
Stuart, Dr. W. R.

DEPARTMENT OF MEDICINE

Chairman — Dr. R. S. Fraser

Directors of Divisions:
Cardiology — Dr. R. E. Rossall
Pulmonary Diseases — Dr. B. J. Sproule
Clinical Haematology & Medical Oncology — Dr. A. S. Little
Dermatology — Dr. P. L. Rentiers
Endocrinology & Metabolism — Dr. M. Watanabe
Gastroenterology — Dr. R. H. Wensel
Infectious Diseases — Dr. G. Goldsand
Internal Medicine — Dr. L. M. Anholt
Immunology & Nephrology — Dr. J. B. Dossetor
Neurology — Dr. G. Monckton
Rheumatology — Dr. J. S. Percy

Active Staff

Cardiology:
Basualdo, Dr. C. A. E.
Brooks, Dr. C. H.
Dvorkin, Dr. J.
Fraser, Dr. R. S.
Lee, Dr. S. J. K.
Rossall, Dr. R. E.
Taylor, Dr. R. F.

Clinical Haematology & Medical Oncology:
Band, Dr. P. R.
Little, Dr. A. S.

Endocrinology & Metabolism:
Brown, Dr. G. D.
Bruchovsky, Dr. N.
Crockford, Dr. P.
Watanabe, Dr. M.
Wilson, Dr. D. R.

Infectious Diseases:
Fanning, Dr. E. A.
Goldsand, Dr. G.

Immunology & Nephrology:
Dossetor, Dr. J. B.
McPherson, Dr. T. A.
Silverberg, Dr. D. S.

Dermatology:
Brown, Dr. J.
Rentiers, Dr. P. L.

Neurology:
Blain, Dr. J. G.
Jacobs, Dr. H.
McLean, Dr. D. R.
Monckton, Dr. G.

Gastroenterology:
Sherbaniuk, Dr. R. W.
Weinstein, Dr. W. M.
Wensel, Dr. R. H.

Internal Medicine:
Anholt, Dr. L. M.
Bell, Dr. David M.
Donald, Dr. E. F.
Donnelly, Dr. R. J.
Edwards, Dr. A. M.
Elliott, Dr. J. F.
Greenhill, Dr. S.
Sprague, Dr. J. H.
Thomson, Dr. R. K.

Rheumatology:
Kidd, Dr. E. G.
Percy, Dr. J. S.
Russell, Dr. A. S.

Pulmonary Diseases:
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Herbert, Dr. F. A.
King, Dr. E. G.
Lynne-Davies, Dr. P.
Sproule, Dr. B. J.

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Smith, Dr. E. S. O. (Public Health)
Sprague, Dr. P. H. (Medicine)
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Dixon, Dr. J. M. S.
Goldsand, Dr. G.
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Jellard, Dr. C. H.

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Bugis, Dr. J.
Chadsey, Dr. D. E.
Day, Dr. R. A.
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Yoneda, Dr. Y.

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Stewart, Dr. A. R.
Tkachyk, Dr. S. J.

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Macgregor, Dr. J. W.
Mielke, Dr. B. W.
Shnitka, Dr. T. K.
Swallow, Dr. R. J.

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Redford, Dr. J. B.

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Hays, Dr. P.
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Yonge, Dr. K. A.

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Pascoe, Dr. H.
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Wojcicki, Dr. H. M.

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Segal, Dr. P. M.

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Therapeutic Radiology — Dr. J. G. Pearson

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Costopoulos, Dr. L. B.
Cuthbert, Dr. R.
Hendin, Dr. I. D.
Holmes, Dr. C. E.
Miller, Dr. J. D. R.
Pearson, Dr. J. G.
Russell, Dr. D. B.

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Glazebrook, Dr. G. A. (Therapeutic Radiology)
McGowan, Dr. D. G. (Therapeutic Radiology)
Parker, Dr. W. R. (Diagnostic Radiology)
Urtasun, Dr. R. C. (Therapeutic Radiology)

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Chairman — Dr. R. A. L. Macbeth

Directors of Divisions:
General Surgery — Dr. R. A. L. Macbeth
Neurosurgery — Dr. P. B. R. Allen
Orthopaedic Surgery — Dr. O. Rostrup
Otolaryngology — Dr. R. W. Mallen
Plastic Surgery — Dr. J. D. M. Alton
Thoracic & Cardiac Surgery — Dr. J. C. Callaghan
Urology, Dr. J. O. Metcalfe

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General Surgery:
Bowes, Dr. K.
Graham, Dr. J. A.
Johnston, Dr. R. J.
Kling, Dr. S.
Macbeth, Dr. R. A. L.
McCarten, Dr. A. B.
MacKenzie, Dr. W. C.
Michalyshyn, Dr. B.
Salmon, Dr. P. A.
Thurston, Dr. O. G.
Turner, Dr. F. W.
Williams, Dr. H. T. G.
Willox, Dr. G. L.
Wilson, Dr. T. S.
Yakimets, Dr. W. W.

Neurosurgery:
Allen, Dr. P. B. R.
Ayers, Dr. T. N.
Morton, Dr. G. K.
Weir, Dr. B. K. A.

Orthopaedic Surgery:
Boucher, Dr. P.
Cameron, Dr. G. W.
Davis, Dr. L. A.
Huckell, Dr. J. R.
Johnston, Dr. D. C.
Rigal, Dr. W. M.
Rostrup, Dr. O.
Russell, Dr. K. J.
Wilson, Dr. G. L.

Otolaryngology:
Clarke, Dr. K. A. C.
Lupin, Dr. A. J.
Mallen, Dr. R. W.
Quinlan, Dr. P. T.
Wilson, Dr. T. C.

Plastic Surgery:
Alton, Dr. J. D. M.
Shimizu, Dr. H.

Thoracic & Cardiac Surgery:
Callaghan, Dr. J. C.
Couves, Dr. C. M.
Sterns, Dr. L. P.

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